

HARRIS COUNTY, TEXAS

*Popular Annual Financial Report
For the fiscal year ended February 28, 2017*

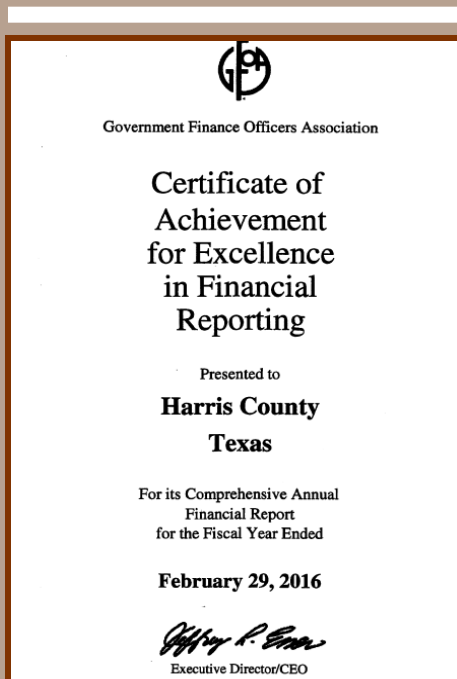


*A Report for the Citizens of
Harris County, Texas*

*Michael Post, CPA, MBA
County Auditor*

TABLE OF CONTENTS

	<u>Page</u>
A Message from the Harris County Auditor	1
Profile of Harris County	2
A Brief History	2
Geographic Location and Population	2
Services	3
Economic Outlook for Harris County	4
Financial Position Statement	7
Summary	7
Financial Statement Comments	7
Capital Assets	8
Bonded Debt and Commercial Paper	8
Financial Activity Statement	9
Summary	9
Services Rendered	10
Revenues and Expenses	11
Property Taxes	12
Other Financial Initiatives	15
Major Initiatives	15
Other Financial Information	15
Long-Term Bond Ratings	15
Awards and Achievements	17
Harris County Organization Chart	18
Popular Links and Component Units	19
Harris County Elected Officials	20



The Government Finance Officers Association of the United States and Canada (GFOA) has given an award for Outstanding Achievement in Popular Annual Financial Reporting to Harris County, Texas, for the fiscal year ended February 29, 2016. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentational understandability and reader appeal. An Award for Outstanding Achievement in Popular Annual Financial Reports is valid for a period of one year only. We believe our current report conforms to the Popular Annual Financial Reporting requirements, and therefore are submitting it to GFOA.

A Message from the County Auditor

I am pleased to present the Harris County Popular Annual Financial Report (PAFR) for the fiscal year ending February 28, 2017. The purpose of this report is to provide an overview of the County's finances in a format that is readable and easy to understand. The PAFR is designed to provide a summary of the County's financial position as well as an overview of economic, demographic, and other trends in the local economy.



The PAFR was prepared by the Harris County Auditor's Office, using financial information taken from the 2017 Comprehensive Annual Financial Report (CAFR). The CAFR includes full financial statements and note disclosures for all County funds and component units, prepared in accordance with Generally Accepted Accounting Principles (GAAP). The CAFR was audited by Deloitte and Touche, LLP, and received an unqualified opinion.

The PAFR condenses and simplifies information found in the CAFR and is not intended to replace the CAFR. Information in the PAFR is unaudited and not in accordance with GAAP, due to its condensed and simplified presentation.

Those seeking a deeper understanding of the County's finances are encouraged to review a copy of the County's CAFR, which is available on the County Auditor's website at www.hctx.net/auditor.

I invite you to share any questions, feedback or recommendations you may have by contacting our office at 832-927-4600.

Sincerely,

A handwritten signature in black ink that reads "Michael Post". The signature is fluid and cursive, with a long horizontal line extending from the end of the name.

Michael Post, CPA, MBA
Harris County Auditor

Profile of Harris County

A Brief History

Archeological sites in Harris County reveal evidence of human habitation as far back as 6,000 years ago. In 1528, the Texas Gulf Coast was claimed by Spain, and in 1821 the region became part of an independent Mexico. The Mexican government granted Stephen F. Austin permission to establish a colony that included Harris County. In 1826, John R. Harris, one of the colony's early settlers, opened a store and built a saw mill where Brays Bayou joined Buffalo Bayou. After Texas became independent, Harrisburg County was formed, but in 1839, the county's name was changed to Harris County in honor of John R. Harris.

In 1836, two other early Harris County settlers, A. C. and John Allen, set aside a full square block in their original plat of Houston for a County Courthouse. It was called "*Courthouse Square.*" In March of 1837, county government convened under the boughs of a Courthouse Square tree until a courthouse could be built. In 1838, the County's first courthouse was completed and was situated on the northwest corner of the square. It was a crude log cabin with a broad passage between the two rooms. On one side of the passage was a courtroom and the other was a jail. The jail was simply a square log box having neither doors nor windows. A trap door in the roof was used to lower prisoners inside with a ladder.

In 1851, a two-story brick structure was built and stood staunchly until 1857, when "instability in the walls" raised fears and it was vacated. In 1860, a \$25,000 two-story masonry structure was begun, but was converted into a Confederate ammunition factory



and military officers' quarters. After the Civil War, repairs and remodeling went on for 15 years. In 1882, a storm damaged the building so badly it was declared unsafe and torn down to make room for a "larger and more pretentious building." A Victorian style structure, costing \$98,000 and hailed as a "first-class" courthouse, was built in 1884. It stood for 25 years before being replaced in 1910.

The fifth courthouse was constructed of pink Texas granite and brick, reaching 210 feet into the modest Houston skyline. In 1910, this was almost 100 feet above the highest point of any other Houston building. The stairwell and rotunda were lined with "*the most perfectly matched marble in the United States.*" Every piece was measured and fitted at the Georgia quarry, and the panels were placed so that the veins of the marble formed all kinds of figures - from owls and peacocks to women's figures. The courthouse attracted visitors from all over the country.

Geographic Location and Population

Harris County is located in the Gulf Coast region of Texas, approximately 50 miles from the Gulf of Mexico, and covers over 1,700 square miles with over 4.6 million residents. Harris County continues to be the nation's third largest county in terms of population, and one of the fastest growing counties with 67% growth since 1990. Over a 26-year period, Harris County's population has grown more than twice as fast as the nation's population.



1860 County Courthouse after cupola removal in 1870

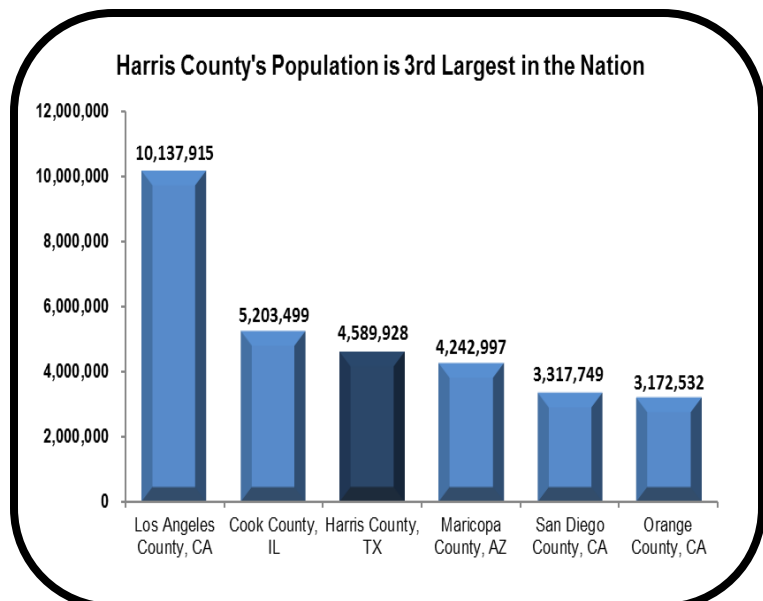
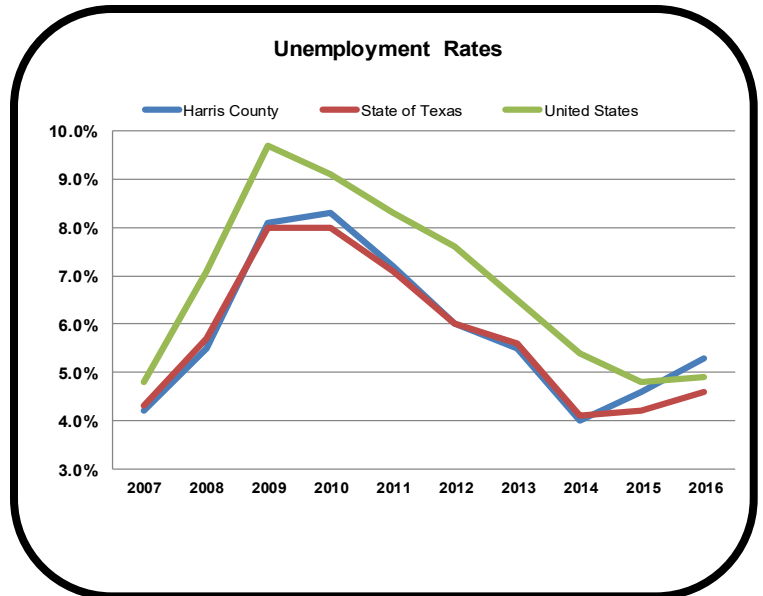
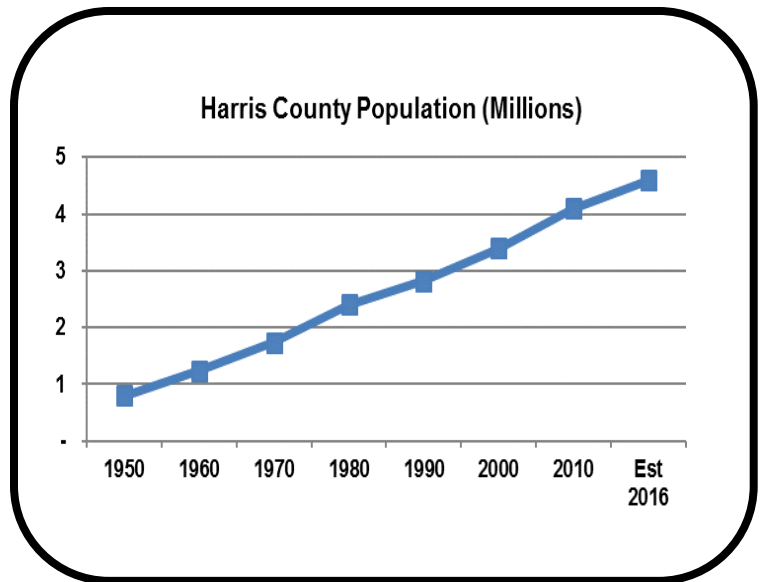
Services

Harris County is a political subdivision of the State of Texas, and Commissioners Court is the governing body of the County. It is composed of the County Judge elected from the County at large and four Commissioners, each elected from a separate precinct, all elected for four year terms. The County Judge is the presiding officer of the Commissioners Court.

The County (the primary government) and its component units, solely or in cooperation with other local governmental entities, provide a full range of services as allowed by the Texas Constitution and Statutes including construction and maintenance of roads and bridges, health and housing services, social services, judicial and law enforcement, juvenile and adult justice programs, economic development, a library system, parks, recreation and cultural enrichment, flood control, a sports and entertainment complex, and general administration.



**Harris County Civil Courts Building
201 Caroline Street**



Economic Outlook for Harris County

Economic conditions have a direct impact on the County's revenues and demand for services. Harris County has experienced tremendous growth since the start of the 21st century with an expanding, diversified local economy that has outperformed most of the country. The energy business has played a large part in this growth, along with the relatively low cost of living, affordable housing, and an expanding transportation system.

The Houston region is designated as the Houston-Woodlands-Sugar Land Metropolitan Statistical Area (MSA), and comprises Harris County and eight other counties. The U.S. Bureau of Economic Analysis estimates metro Houston's Gross Domestic Product (GDP) at approximately \$503.3 billion. If the MSA were an independent nation, its economy would rank 23rd largest in the world. Twenty-four companies on the 2016 Fortune 500 list are headquartered in the Houston area; only the New York and Chicago MSAs have a greater concentration. No single industry dominates Houston's employment.

Oil prices fell below \$70 per barrel starting in late 2014 and continue to remain at this lower level. The current price of West Texas Intermediate (WTI) crude oil as of March 2017 is approximately \$49 per barrel, which is an increase from March 2016, per the U.S. Energy Information Administration.

The preliminary March 2017 unemployment rate (not seasonally adjusted) for the Houston MSA was 5.7% compared to the national average of 4.6%. The State's preliminary unemployment rate (not seasonally adjusted) for March 2017 was 5%. Both the Houston MSA and the State of Texas unemployment rates increased from their March 2016 levels of 4.9% and 4.5%, respectively.

The Houston-Galveston-Brazoria, Texas area had a Consumer Price Index (CPI) that was 2% lower than other large urban areas as calculated for February 2017 by the Bureau of Labor Statistics. The Houston area's lower CPI is due in part to a lower CPI for housing, fuel, and utilities than other large urban areas.

Houston has one the world's busiest ports and an excellent airport system that are integral components of the regional economy. The Port of Houston is the tenth largest port in the world. The Port of Houston includes the Houston ship channel, which connects the Houston area terminals and the Gulf of Mexico, and is the location of one of the world's largest petrochemical complexes. The Houston Airport System includes three airports and has nonstop flights from Houston to 190 destinations and five continents. The airport system served 54.5 million passengers during 2016, of which 21% were international passengers.

2017 Top Corporate Employers in Harris County

Memorial Hermann Health System

United Airlines

ExxonMobil Corporation

Houston Methodist

Shell Oil Company

Kroger Company

National Oilwell Varco

Schlumberger Limited

BP America, Inc.

Baylor College of Medicine

Chevron

ARAMARK Corporation

Per the Multiple Listing Service of the Houston Association of Realtors, “the Houston real estate market enjoyed across-the-board gains in all statistical indicators during the month of March 2017, with single-family home sales, total property sales, total dollar volume and pricing all up versus March 2016.” Total property sales increased 10.5%, and total dollar volume of sales increased 15.7% during this time period.



The cost of living in Houston is among the lowest of all urban settings in the United States. According to the *2017 Annual Average Council for Community and Economic Research Cost of Living Index*, Houston has the fifth lowest cost of living among the nation's 20 most populous metropolitan areas. Houston's housing costs are 43.3 percent below the average when compared to the 20 most popular metropolitan areas.

The County's major hospitals consistently rank among the nation's top institutions. Many of these facilities are located in the Texas Medical Center, a non-profit organization devoted to health education, research and patient care. Located just south of downtown Houston, the Texas Medical Center includes 21 hospitals and eight academic and research institutions and employs 106,000 people. The Texas Medical Center is at the forefront of research and treatment of cancer and heart disease.



The University of Houston Downtown



**Harris County Hospital District
dba Harris Health System**

Educational opportunities play a key role in Harris County's quality of life. The County has a number of acclaimed school districts and outstanding colleges and universities. Major institutions of higher learning include Rice University, Texas Southern University, University of Houston, University of St. Thomas and Houston Baptist University. Houston's three medical schools are the University of Texas Medical School, Baylor College of Medicine, and the Houston campus of the Texas A&M Health Science Center College of Medicine.

Cultural attractions within Houston include a thriving theater district and numerous museums. Year-round resident companies in the major performing arts include the Houston Symphony Orchestra, the Houston Grand Opera, the Houston Ballet, and the Alley Theater. Major museums include the Museum of Fine Arts, the Contemporary Arts Museum, and the Menil Collection.



Baylor College of Medicine



The Houston Ballet

Financial Position Statement

Summary

The Harris County Financial Position Statement, known in accounting terms as the “Statement of Net Position”, presents the financial condition of the County at a specific point in time (in this case, as of the end of the County’s fiscal years, February 28, 2017, and February 29, 2016).

Financial Statement Comments

The financial information in the Harris County Financial Position Statement and the Harris County Financial Activity Statement is derived from information presented in Harris County’s Comprehensive Annual Financial Report (“CAFR”) for 2017. The CAFR is lengthy and somewhat complex. However, it is available on the County Auditor’s webpage, which can be accessed from the County’s website, www.harriscountytexas.gov/auditor. The condensed statements presented herein do not

include the detail presented in the CAFR, including footnotes required for full disclosure. In addition, the statements do not include information related to Harris County’s discrete component units (separate legal entities whose financial information is provided in the CAFR separately from the County’s financial information).

The CAFR distinguishes between Governmental Activities and Business-Type Activities. Governmental Activities are generally financed through taxes, intergovernmental revenues, fines, grants, etc. Business-Type Activities such as Harris County’s Toll Road Authority are financed by fees charged to external parties for goods or services. The Financial Position Statement and the Financial Activity Statement included in the PAFR combine Governmental Activities and Business-Type Activities for reporting purposes.

Harris County Statement of Net Position		
(in millions)		
	<u>2017</u>	<u>2016</u>
Current and Other Assets	\$ 4,065	\$ 3,686
Capital Assets	14,105	13,882
Total Assets	<u>18,170</u>	<u>17,568</u>
Deferred Outflows of Resources	<u>496</u>	<u>531</u>
Current and Other Liabilities	539	461
Long-term Liabilities (including current portion)	<u>6,409</u>	<u>6,467</u>
Total Liabilities	<u>6,948</u>	<u>6,928</u>
Deferred Inflows of Resources	<u>78</u>	<u>81</u>
Net Position:		
Net Investment in Capital Assets	9,725	9,246
Restricted	1,704	1,644
Unrestricted	<u>212</u>	<u>200</u>
Total Net Position	<u>\$ 11,641</u>	<u>\$ 11,090</u>

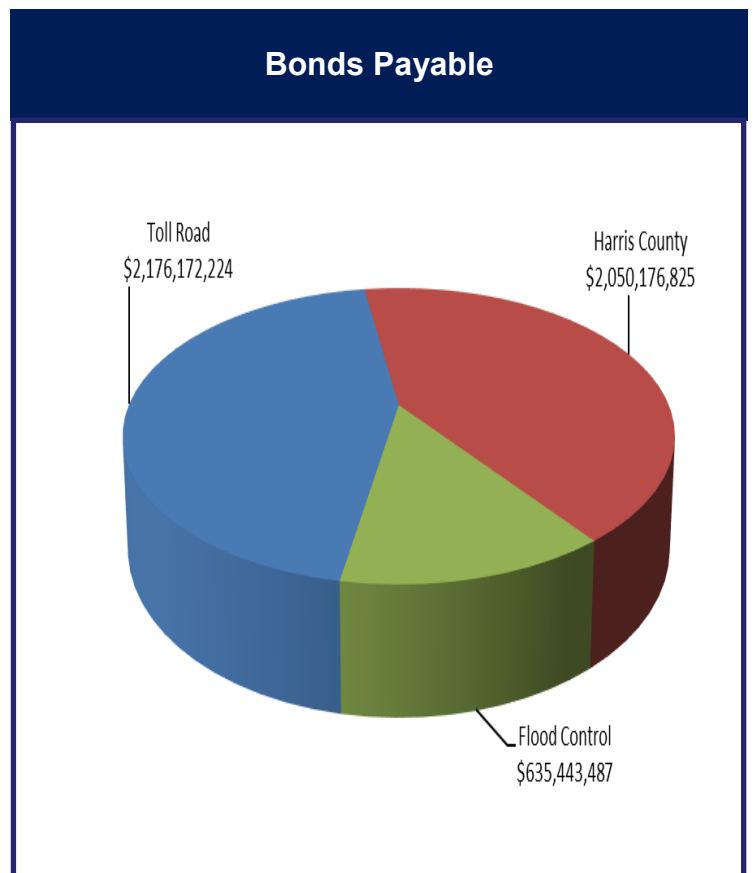
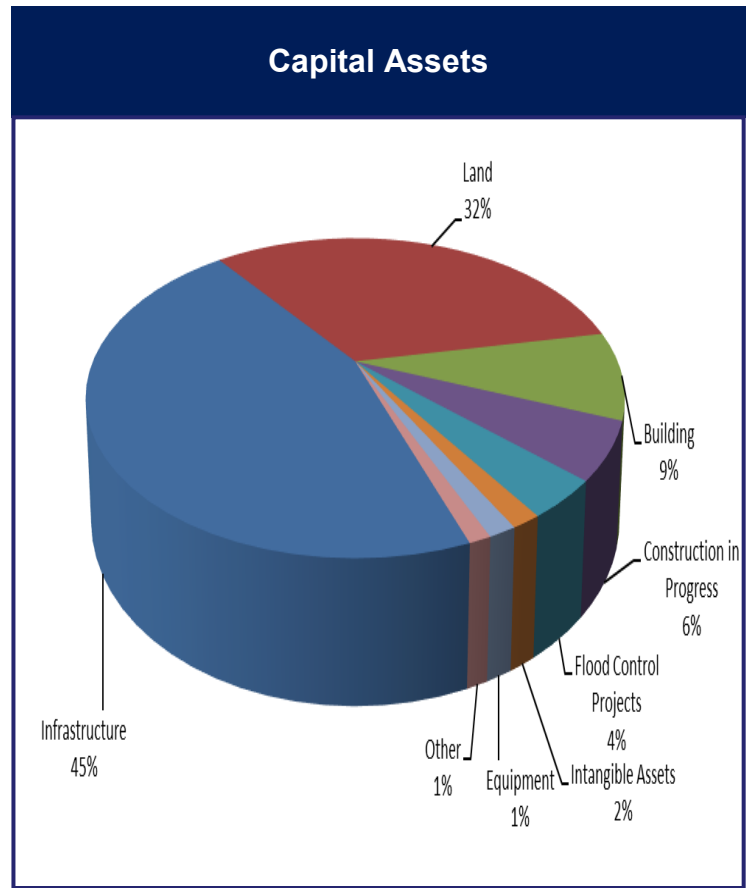
Capital Assets

The County's capital assets include land, improvements, structures, park improvements and facilities, infrastructure, equipment, vehicles, machinery, other tangible and intangible assets, and construction in progress. Major capital asset projects include the following:

- The County has several ongoing capital improvement projects, including renovations to the Canal Street Warehouse and Library Administration Office, as well as improvements to County roads.
- The Flood Control District participates in ongoing flood damage reduction and mitigation projects to reduce flood risk within the County.
- The Harris County Toll Road Authority has several ongoing projects, including the Hardy Toll Road Downtown Connector and widening portions of Sam Houston Tollway.

Bonded Debt and Commercial Paper

Bonded debt of the County consists of various issues of General Obligation Bonds, Certificates of Obligation, and Revenue Bonds. General Obligation Bonds and Certificates of Obligation are direct obligations of the County with the County's full faith and credit pledged toward the payment of this debt. Revenue Bonds are generally payable from the pledged revenue generated by the respective activity for which the bonds are issued. In addition to the outstanding bonded debt of the County, the Commissioners Court has established a general obligation commercial paper program secured by ad valorem taxes for the purpose of financing various short-term assets and temporary construction financing for certain long-term capital assets.



Financial Activity Statement

Summary

The Financial Activity Statement, known in accounting terms as the “Income Statement”, provides a record of funds received and spent during the year.

Harris County Financial Activity Statement		
(in millions)		
	<u>2017</u>	<u>2016</u>
REVENUES		
Program Revenues:		
Charges for Services	\$ 1,090	\$ 1,067
Operating Grants and Contributions	209	174
Capital Grants and Contributions	345	175
General Revenues:		
Taxes-levied for General Purposes	1,562	1,433
Taxes-levied for Debt Services	303	289
Hotel Occupancy Tax	38	40
Investment Earnings	22	23
Miscellaneous	78	141
Total Revenues	<u>3,647</u>	<u>3,342</u>
EXPENSES		
Administration of Justice	1,224	1,090
Parks	140	123
County Administration	435	356
Health and Human Services	216	207
Flood Control	104	109
Tax Administration	44	42
Roads and Bridges	387	355
Interest and Fiscal Charges	102	112
Toll Road	435	423
Parking Facilities	2	2
Sheriff's Commissary	7	10
Total Expenses	<u>3,096</u>	<u>2,829</u>
Change in Net Position	551	513
Net Position - Beginning	<u>11,090</u>	<u>10,577</u>
Net Position - Ending	<u>\$ 11,641</u>	<u>\$ 11,090</u>

Services Rendered

Services Rendered are the funds spent to provide services to citizens.

Administration of Justice expenses include the costs of administering justice through the civil and criminal courts, Pretrial Services, District Attorney, District Clerk, Institute of Forensic Sciences, Juvenile Probation, Constables, and the Sheriff's Office. These expenses can be attributed to salaries, fringe benefits, costs of housing and trial of inmates, and fuel costs for patrol vehicles.

Parks expenses are the costs of maintaining the County's parks.

County Administration expenses are incurred for administrative offices including Commissioners Court, Budget Management, Auditor's Office, County Treasurer, Purchasing, County Attorney, Central Technology Services and other administrative areas of the County.

Health and Human Services expenses include the costs of providing public health assistance, social services, economic development, and libraries.

Flood Control expenses are the costs to administer the Harris County Flood Control District and maintain the flood control system of drainage ditches and bayous throughout the County.

Tax Administration expenses are the expenses incurred in the collection of taxes for the County.

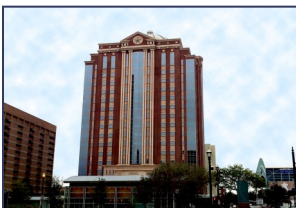
Roads and Bridges expenses are the costs incurred to maintain County roads and bridges. The County owns and maintains over 6,400 miles of roads and bridges.

Interest and Fiscal Charges are primarily expenses related to the issuance and repayment of County bonds.

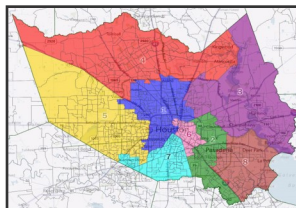
Toll Road expenses are the costs of operating the Harris County Toll Road Authority and maintaining the roads within the toll road system.

Other Business-Type Activities are services that are self-supporting through user charges. These include Parking Facilities and the Sheriff's Commissary.

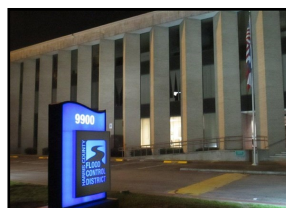
Harris County had 16,781 employees as of February 28, 2017. Administration of Justice, which includes law enforcement and the courts, accounts for the majority of employees with 58.5%. Twenty percent of County employees work in County Administration, and 8.6 % in Health and Human Services.



Administration of Justice



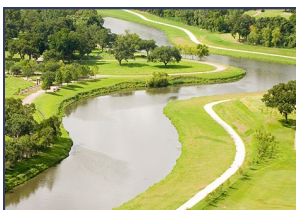
County Administration



Flood Control



Roads & Bridges



Parks



Health & Human Services

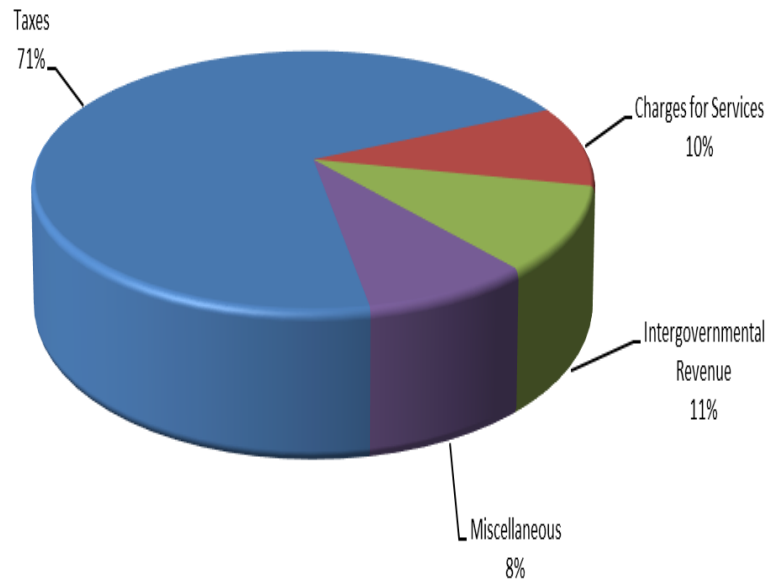


Tax Administration

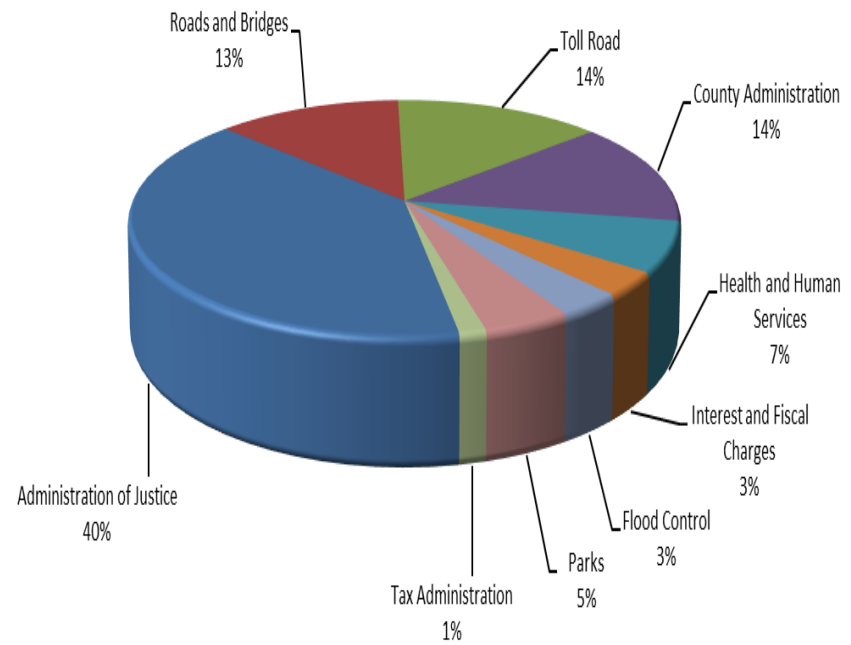


Toll Road

Revenues By Source Year Ended February 28, 2017

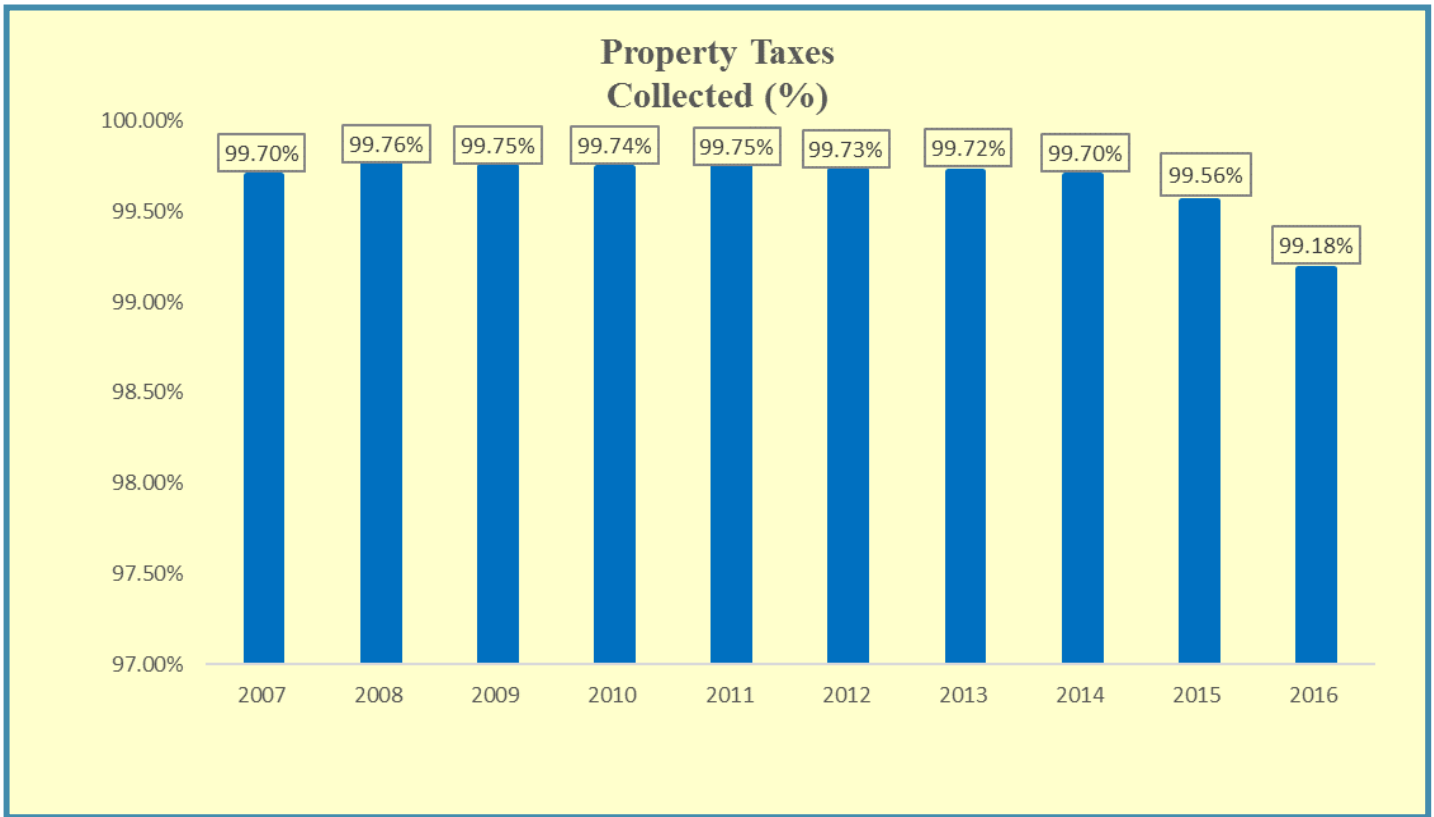


Expenses By Function Year Ended February 28, 2017



Property Taxes

Property taxes are a large revenue source for general fund revenue activities, and they represent 51% of the total resources received. The taxable assessed value was \$421,438,862,000 at February 28, 2017.



Harris County, Texas 2017 Principal Taxpayers

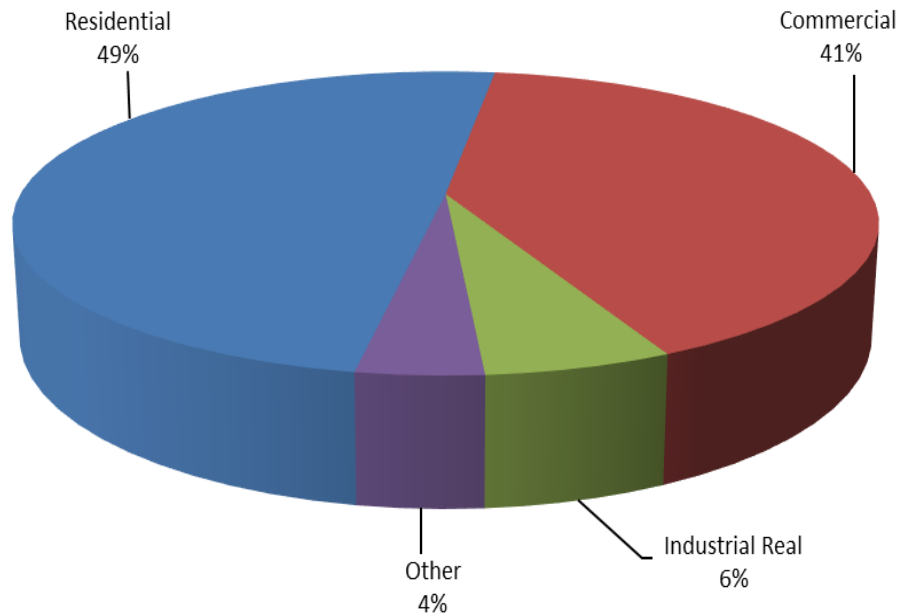
CenterPoint Energy, Inc.
ExxonMobil Corporation
Chevron Chemical Company
Shell Oil Company
Equistar Chemicals Limited Partnership
Palmetto Transoceanic, LLC
Cousins Greenway
Crescent Real Estate
One Two and Three Allen Center Co., LLC
Walmart
Celanese LTD
HG Galleria I II III, LP
Hewlett Packard
United Airlines, Inc.
Kroger Company

County Ad Valorem Tax Rates

<u>Purpose</u>	<u>2017</u>	<u>2016</u>	<u>Difference</u>
Harris County			
Maintenance & Operation	\$0.34500	\$0.34547	\$ (0.00047)
County Debt Service	0.05111	0.05237	(0.00126)
Road Bond Debt Service	0.02045	0.02139	(0.00094)
Total Harris County Tax Rate	<u>0.41656</u>	<u>0.41923</u>	<u>(0.00267)</u>
Harris County Flood Control District	0.02829	0.02733	0.00096
Port of Houston Authority Debt Service	0.01334	0.01342	(0.00008)
Harris County Hospital District	0.17000	0.17000	-
Harris County Hospital District Debt Service	0.00179	-	0.00179
Total County-Wide Ad Valorem Tax Rate	<u>\$0.62998</u>	<u>\$0.62998</u>	<u>\$ (0.00000)</u>

(Table reflects ad valorem tax rates per \$100 of assessed value levied by Harris County)

Harris County, Texas FY17 Assessed Taxable Value by Type

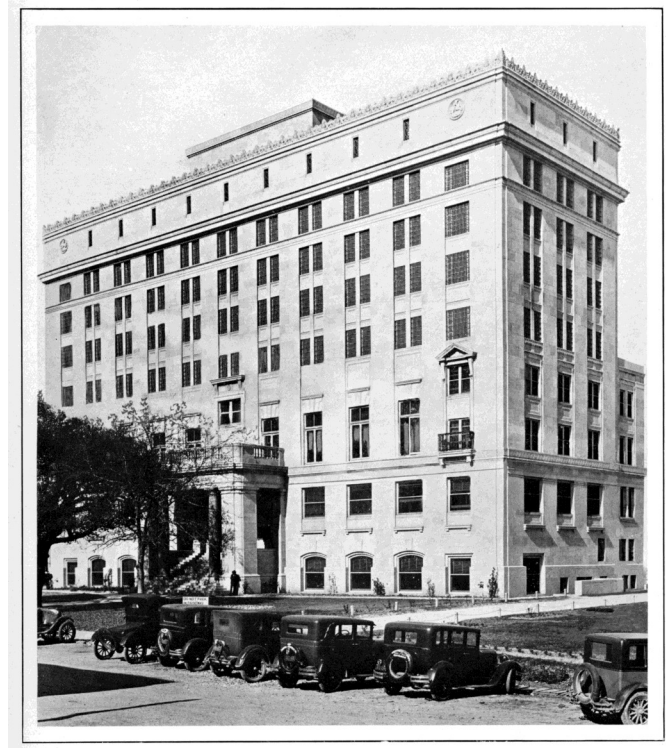


Harris County Exemptions

Homestead: 20%

Disability: \$160,000

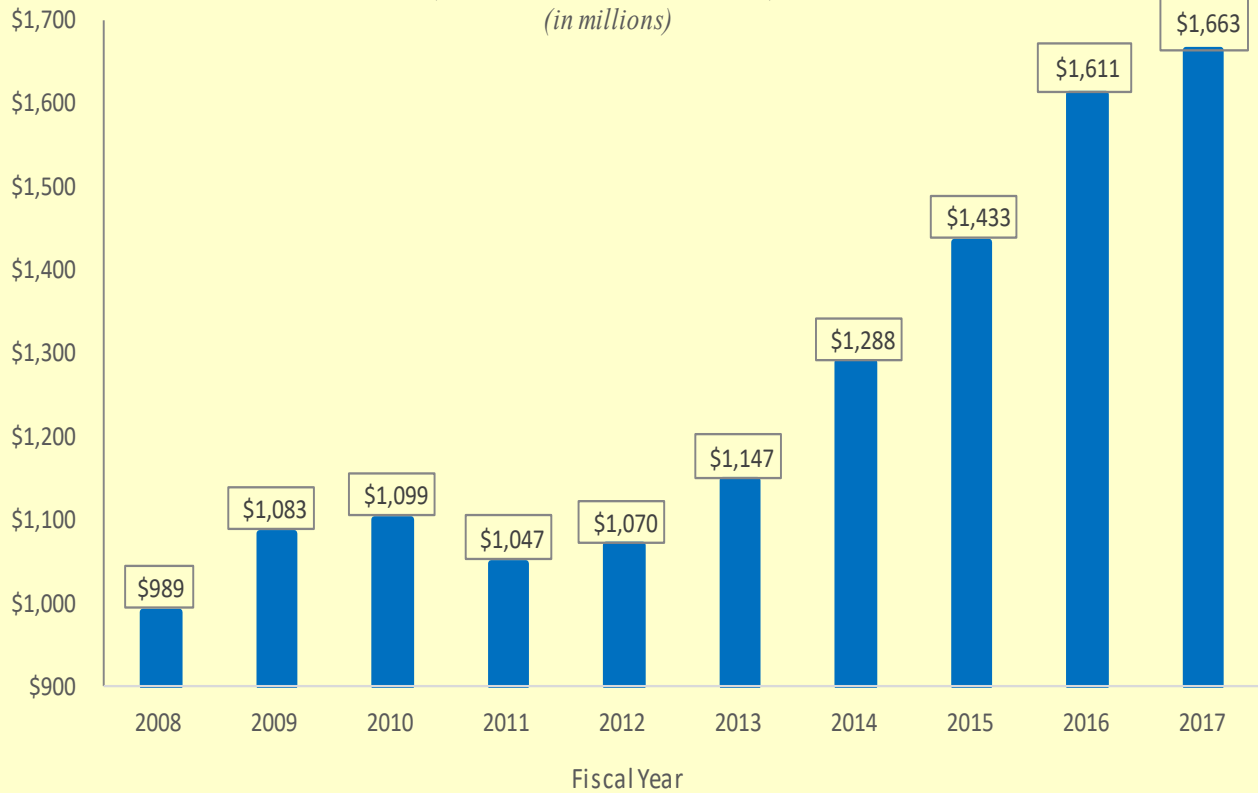
Over 65: \$160,000



**Harris County Criminal Courts Building and Jail
Circa 1928**

Harris County Property Tax Collections

*(excludes Flood Control District)
(in millions)*



Other Financial Initiatives

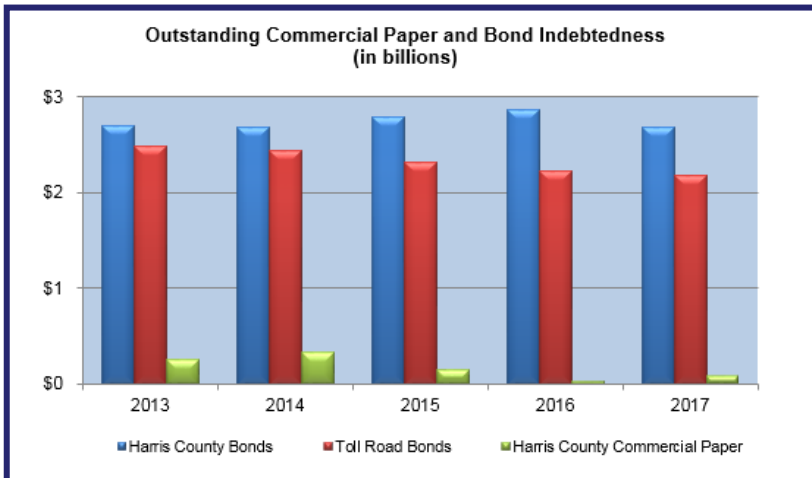
Major Initiatives

Flood Control District - The District has plans for 29 projects in 11 watersheds, which will cost approximately \$60 million. Planned projects are designed to reduce flood risks within the County.

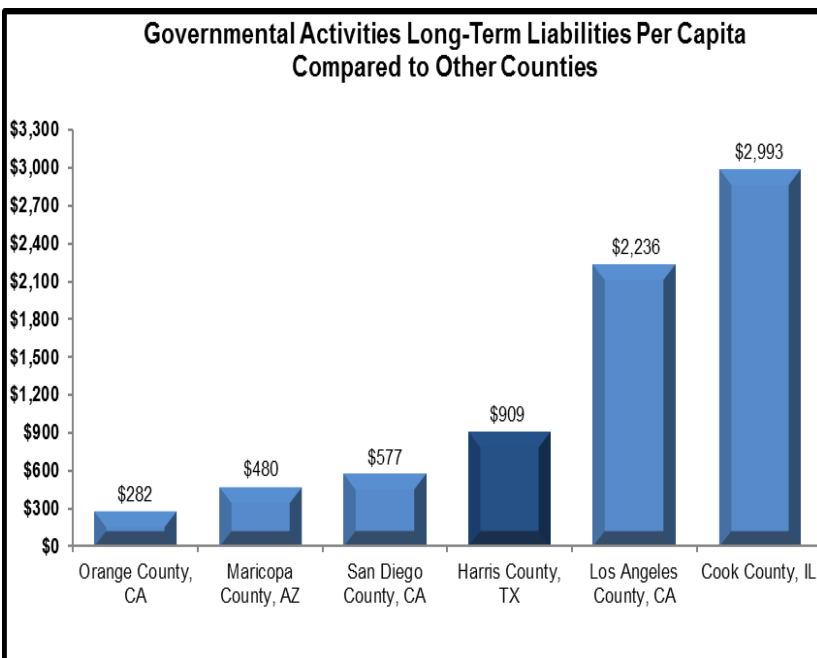
Toll Road Authority - The Authority continues to move forward on projects authorized by Commissioners Court including the Hardy Toll Road Downtown Connector and widening portions of Sam Houston Tollway.

Central Technology Services - The process of acquiring and implementing a new enterprise accounting system is underway, and is expected to cost a total of \$35 million over the next two years.

Other Financial Information



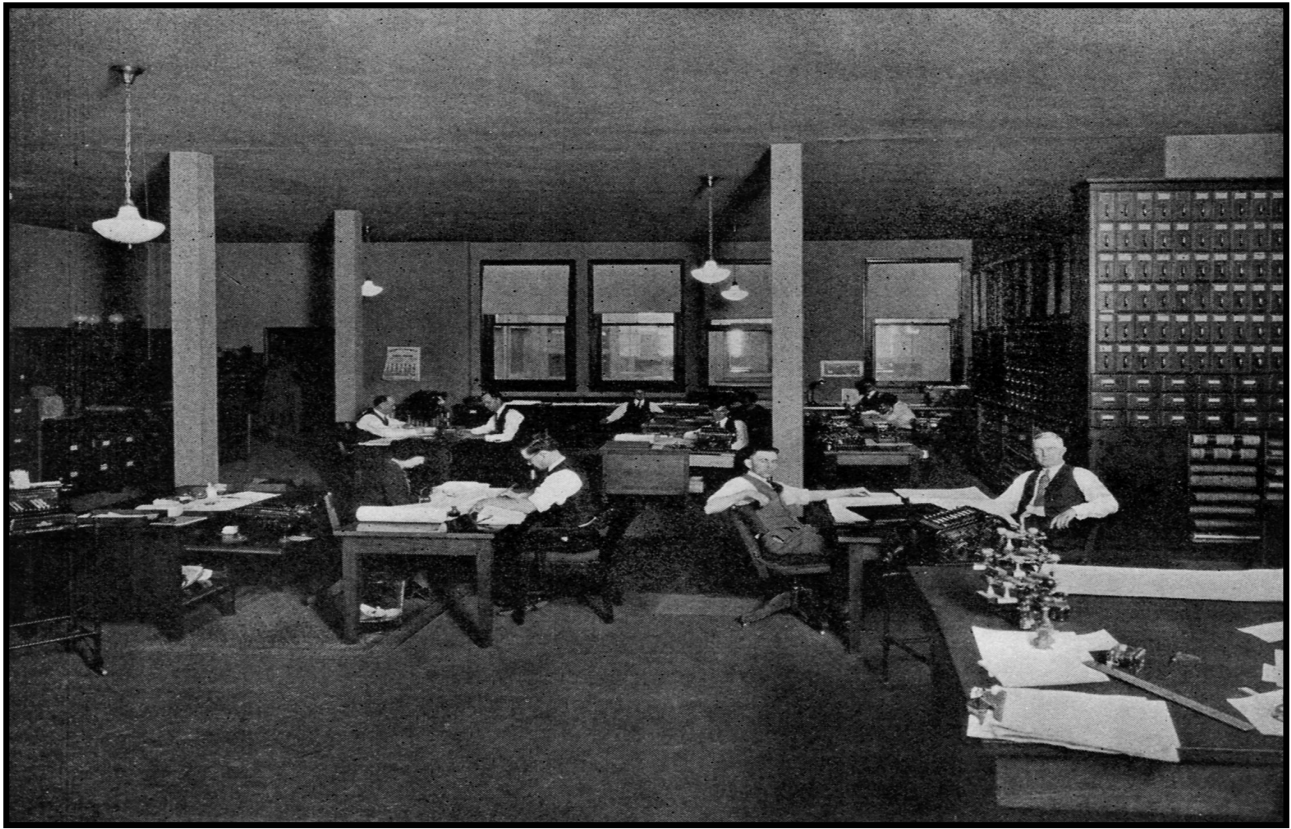
The County issues debt to finance an ongoing capital improvement program. Harris County Bonds also include Flood Control Bonds.



Harris County Long-Term Bond Ratings

<i>Bond Rating Service</i>	<i>Bond Rating</i>
Moody Investment Service, Inc.	Aaa
Standard & Poor's Rating Service	AAA
Fitch IBCA, Inc.	AAA

The best companies, governments, and organizations receive AAA ratings. Borrowing is less costly with a high bond rating.

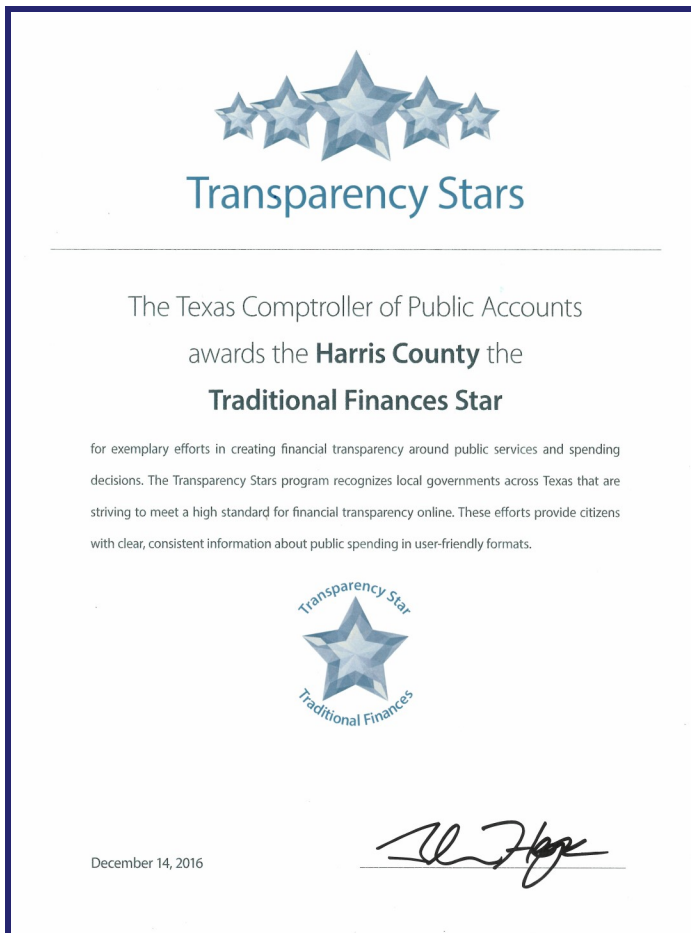


**Harris County Auditor's Office
Circa 1924**



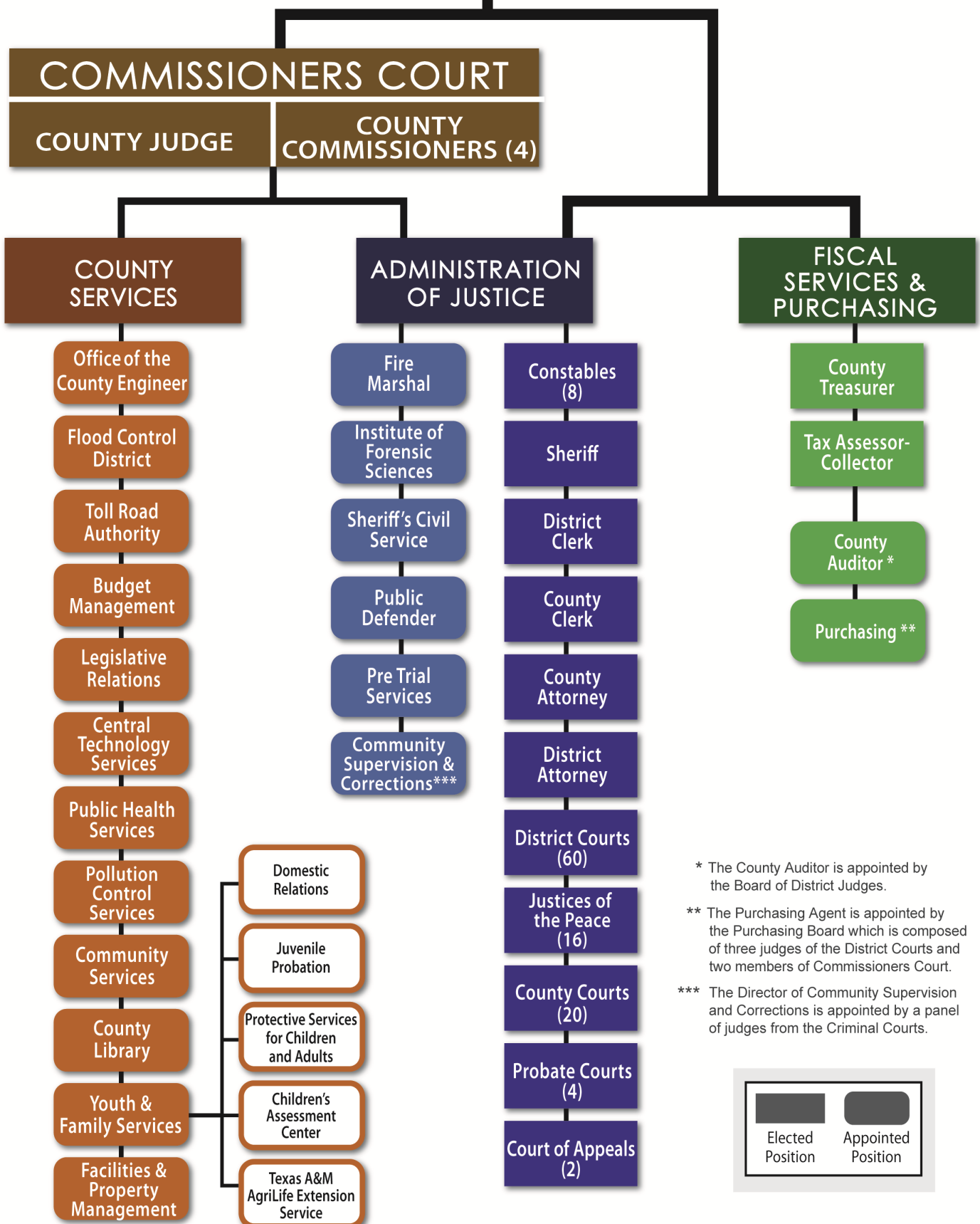
**Harris County Institute of Forensic Sciences
1861 Old Spanish Trail**

Awards and Achievements



Harris County Organization Chart

HARRIS COUNTY VOTERS



* The County Auditor is appointed by the Board of District Judges.

** The Purchasing Agent is appointed by the Purchasing Board which is composed of three judges of the District Courts and two members of Commissioners Court.

*** The Director of Community Supervision and Corrections is appointed by a panel of judges from the Criminal Courts.

Elected Position	Appointed Position

Popular Links and Component Units

Popular Links on Harris County Website

County Budget

Harris County's Current Fiscal Year Budget

County Disbursement Report

Harris County's Disbursement Report by Month

Employee Links

Health, Financial, and HR Resources

Employment Opportunities

Employment application and available job openings

Harris County Commissioner Precincts

Finalized Commissioner Precincts district lines based on 2010 Census Data

Harris County Financial Transparency

Financial information including debt information, annual utility usage and expenses, financial reports, budgets and other Accounts Payable information

HB 1378: Local Government Debt Transparency

Harris County and the Flood Control District debt information in compliance with HB 1378

Harris County GIS Services

Harris County Geographical Information System (GIS) Services Portal

Housing Resource Center

Provides referrals on housing-related information

Harris County Housing Authority

Provides housing and assistance programs

Jury Service

Reschedule jury service online or through an automated phone system

Parks

Harris County Park System Map

Property Tax

Pay current and delinquent tax accounts

Voter Information

Search voter records; get registration forms

www.hctx.net

Harris County Component Units

- Harris County Flood Control District
- Harris County Sports & Convention Corporation
- Harris County Redevelopment Authority
- Harris County Hospital District, dba Harris Health System
- Harris Center for Mental Health and IDD (formerly MHMRA of Harris County)
- Harris County Housing Finance Corporation
- Harris County Industrial Development Corporation
- Children's Assessment Center Foundation, Inc.
- Harris County Health Facilities Development Corporation
- Harris County Cultural Education Facilities Finance Corporation
- Friends of Countypets

*H*arris County Elected Officials, Selected Appointed Officials and Department Heads
as of February 28, 2017

Commissioners Court

County Judge Emmett, Edward
Precinct 1 Ellis, Rodney
Precinct 2 Morman, Jack
Precinct 3 Radack, Steve
Precinct 4 Cagle, R. Jack

Sheriff

Gonzalez, Ed

District Attorney

Ogg, Kim

County Attorney

Ryan, Vince

Tax Assessor/Collector

Harris Bennett, Ann

District Clerk

Daniel, Chris

County Clerk

Stanart, Stan

County Treasurer

Sanchez, Orlando

Justices of the Peace

Precinct 1, Place 1 Carter, Eric
Precinct 1, Place 2 Patronella, David
Precinct 2, Place 1 Delgado, Jo Ann
Precinct 2, Place 2 Risner, George E.

Precinct 3, Place 1 Stephens, Joe
Precinct 3, Place 2 Coffey, Don
Precinct 4, Place 1 Goodwin, Lincoln
Precinct 4, Place 2 Korduba, Laryssa
Precinct 5, Place 1 Ridgway, Russ
Precinct 5, Place 2 Williams, Jeffrey S.
Precinct 6, Place 1 Vara, Richard C.
Precinct 6, Place 2 Rodriguez, Armando V.
Precinct 7, Place 1 Green, Hilary H.
Precinct 7, Place 2 Burney, Zinetta
Precinct 8, Place 1 Williamson, Holly
Precinct 8, Place 2 Ditta, Louie

Constables

Precinct 1 Rosen, Alan
Precinct 2 Diaz, Christopher
Precinct 3 Eagleton, Sherman
Precinct 4 Herman, Mark
Precinct 5 Heap, Ted
Precinct 6 Trevino, Silvia
Precinct 7 Walker, May
Precinct 8 Sandlin, Phil

District Judges - Civil Courts

11th District Court
55th District Court
61st District Court
80th District Court
113th District Court
125th District Court
127th District Court
129th District Court
133rd District Court
151st District Court
152nd District Court
157th District Court

164th District Court
165th District Court
189th District Court
190th District Court
215th District Court
234th District Court
269th District Court
270th District Court
281st District Court
295th District Court
333rd District Court
334th District Court
MDL and Tax

District Judges - Criminal Courts

174th District Court
176th District Court
177th District Court
178th District Court
179th District Court
180th District Court
182nd District Court
183rd District Court
184th District Court
185th District Court
208th District Court
209th District Court
228th District Court
230th District Court
232nd District Court
248th District Court
262nd District Court
263rd District Court
337th District Court
338th District Court
339th District Court
351st District Court

Brauchle Hawkins, Kristen
Shadwick, Jeff
Phillips, Fredericka
Weiman, Larry
Landrum, Michael
Carter, Kyle
Sandill, R.K.
Gomez, Michael
McFarland, Jaclanel
Engelhart, Mike
Schaffer, Robert
Wilson, Randy

Smoots-Thomas, Alexandra
Hall, Ursula
Burke, Bill
Kerrigan, Patricia J.
Palmer, Elaine H.
Ward, Wesley
Hinde, Dan
Gamble, Brent
Matthews, Sylvia A.
Baker, Caroline E.
Moore, Daryl
Kirkland, Steven
Davidson, Mark

Jones, Hazel B.
Harmon, Nikita V.
Johnson, Robert
Johnson, Kelli
Roll, Randy
Evans, Catherine
Barr, Jeannine
Velasquez, Vanessa
Krocker, Jan
Brown, Susan
Collins, Denise
McSpadden, Michael
Carter, Marc
Hart, Brad
No Appointed Judge
Cabaniss, Katherine
Bradley, Denise
Wallace, Jim
Ritchie, Herb
Franklin, Ramona
Jackson, Maria T.
Powell, George

District Judges - Family Courts

245th District Court	Moore, Roy L.
246th District Court	Prine, Charley
247th District Court	Schmude, John
257th District Court	Warne, Judy
280th District Court	Bradshaw-Hull, Lynn
308th District Court	Lombardino, James
309th District Court	Dean, Sheri Y.
310th District Court	Millard, Lisa
311th District Court	Franklin-York, Alicia
312th District Court	Farr, David
507th District Court	Maldonado, Julia
CPC	Griffith, Katrina

District Judges - Juvenile Courts

313th District Court	Devlin, Glenn
314th District Court	Phillips, John
315th District Court	Schneider, Michael

County Courts - Civil

Court at Law No. 1	Barnstone, George
Court at Law No. 2	Chang, Theresa
Court at Law No. 3	Storey, Linda
Court at Law No. 4	Lloyd, Roberta A.

County Courts - Criminal

Court at Law No. 1	Goodhart, Paula
Court at Law No. 2	Harmon, Bill
Court at Law No. 3	Fleming, Natalie C.
Court at Law No. 4	Clinton, John
Court at Law No. 5	Harris, Margaret
Court at Law No. 6	Standley, Larry
Court at Law No. 7	Derbyshire, Pam
Court at Law No. 8	Karahan, Jay
Court at Law No. 9	Wilkerson, Analia
Court at Law No. 10	Spjut, Dan
Court at Law No. 11	Bull, Diane
Court at Law No. 12	Brown, Robin
Court at Law No. 13	Smyth, Don
Court at Law No. 14	Fields, Michael R.
Court at Law No. 15	Spradling, Jean
Court at Law No. 16	Jordan, Darrell

Probate Courts

Court No. 1	Wright, Loyd
Court No. 2	Wood, Mike
Court No. 3	Olsen, Rory R.
Court No. 4	Butts, Christine

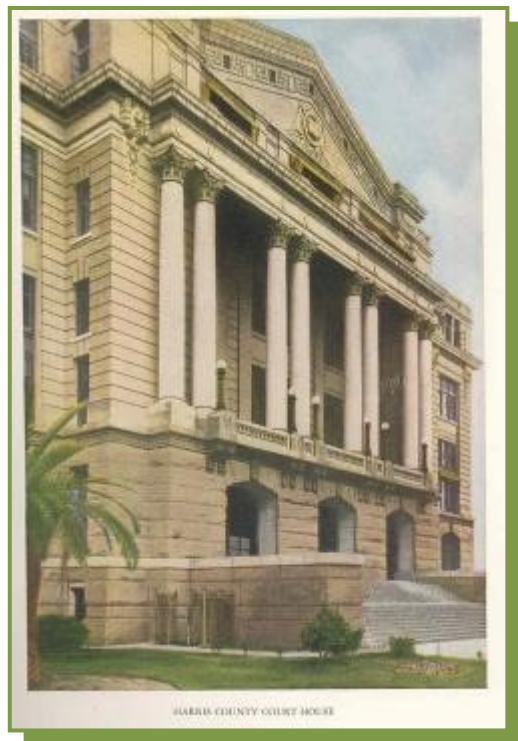
Court of Appeals

1st Court of Appeals	Radack, Sherry, Chief Justice
14th Court of Appeals	Frost, Kem T., Chief Justice

Selected Appointed Officials and Department Heads

Admin. Offices of The District Courts	Bowman, Clay
Office of County Court Management	Wells, Ed
Central Technology Services	High, Bruce
Children's Assessment Center	Stolte, Elaine
Protective Services for Children and Adults	Levine, Joel
Texas A&M AgriLife Extension-Harris County	Malone, Allen A. Dr.
County Auditor	Post, Michael*
County Library	Melton, Edward
Pre Trial Services	Banks, Kelvin
Domestic Relations	Simpson, David W.
Greater Harris County 9-1-1 Emergency Network	Rau, Russell
Fire and Emergency Services	Montgomery, Michael S.
Community Services Department	Turkel, David B.
Juvenile Probation	Brooks, Tom
Budget Management Department	Jackson, William J.*
Institute of Forensic Sciences (ME)	Sanchez, Luis A. MD
Public Health & Environmental Services	Shah, Umair A. MD
Public Infrastructure Coordination	
County Engineer	Blount, John R.
Flood Control District	Poppe, Russell
Toll Road Authority	Trietsch, Gary
Purchasing	Dopslauf, DeWight*
Sheriff Civil Services	Mims, William H. Jr.

**** Appointed Officials***



1910 Courthouse
Photo taken from the 1928 Auditor's Report



HARRIS COUNTY, TEXAS

Information Sources

The following sources were used to compile this report:

**Greater Houston Partnership
Handbook of Texas Online
Harris County Toll Road Authority
Harris County Flood Control District
Houston Association of Realtors
Metropolitan Transit Authority
Port of Houston
Texas Workforce Commission
US Census Bureau**

Photographs taken and/or supplied by:

**Commissioners Offices; Precincts 1, 2, 3 and 4
Harris County Historical Commission
Harris County Public Library
Harris County Institute of Forensic Sciences**

Acknowledgments:

**Janet LeBlanc
Alfred Rodriguez
Tachia Smith**